



### Notice of meeting of

#### **Decision Session - Executive Leader**

**To:** Councillor Waller (Executive Leader)

**Date:** Tuesday, 7 December 2010

**Time:** 4.15 pm

**Venue:** The Guildhall, York

### **AGENDA**

## Notice to Members - Calling In

Members are reminded that, should they wish to call in any item on this agenda, notice must be given to Democracy Support Group by:

**10.00 am on Monday 6 December 2010** if an item is called in before a decision is taken, or

**4.00pm on Thursday 9 December 2010** if an item is called in after a decision has been taken.

Items called in will be considered by the Scrutiny Management Committee.

Written representations in respect of items on this agenda should be submitted to Democratic Services by 5.00pm on **Friday 3 December 2010**.

#### 1. Declarations of Interest

At this point Members are asked to declare any personal or prejudicial interests they may have in the business on this agenda.



**2. Minutes** (Pages 3 - 4)

To approve and sign the minutes of the meeting held on 5 October 2010.

## 3. Public Participation

At this point in the meeting, members of the public who have registered their wish to speak at the meeting can do so. The deadline for registering is **5:00pm on Monday 6 December 2010**.

Members of the public may register to speak on:-

- an item on the agenda;
- an issue within the Executive Member's remit;
- an item that has been published on the Information Log since the last session. Information reports are listed at the end of the agenda.
- 4. Broadband Coverage in the City of York (Pages 5 8)
  This report seeks to provide an update on broadband infrastructure provision in the City of York and to set a strategic aim for businesses in the City to have broadband connections with speeds of at least 20Mbps by 2012.

# 5. "Job Connect Clifton" - a project to tackle (Pages 9 - 18) worklessness

In response from a request from Members that officers consider ways of extending the successful work undertaken through the Kingsway West Action Project to other areas of disadvantage in the City, this report sets out a proposal, with funding through the Regional Improvement and Efficiency Programme (RIEP), to tackle worklessness in Clifton - the next area to be considered based upon the Index of Multiple Deprivation.

## 6. Urgent Business

Any other business which the Chair considers urgent under the Local Government Act 1972

## **Information Reports**

No information items have appeared on the Information Log since the last meeting.

## **Democracy Officers**

Catherine Clarke and Louise Cook (job share) Contact details:

- Telephone (01904) 551031
- Email <u>catherine.clarke@york.gov.uk</u> and louise.cook@york.gov.uk

(If contacting by email, please send to both Democracy officers named above).

For more information about any of the following please contact the Democracy Officer responsible for servicing this meeting:

- Registering to speak
- · Business of the meeting
- Any special arrangements
- Copies of reports

Contact details are set out above.



## **About City of York Council Meetings**

#### Would you like to speak at this meeting?

If you would, you will need to:

- register by contacting the Democracy Officer (whose name and contact details can be found on the agenda for the meeting) no later than 5.00 pm on the last working day before the meeting;
- ensure that what you want to say speak relates to an item of business on the agenda or an issue which the committee has power to consider (speak to the Democracy Officer for advice on this);
- find out about the rules for public speaking from the Democracy Officer.

A leaflet on public participation is available on the Council's website or from Democratic Services by telephoning York (01904) 551088

#### Further information about what's being discussed at this meeting

All the reports which Members will be considering are available for viewing online on the Council's website. Alternatively, copies of individual reports or the full agenda are available from Democratic Services. Contact the Democracy Officer whose name and contact details are given on the agenda for the meeting. Please note a small charge may be made for full copies of the agenda requested to cover administration costs.

#### **Access Arrangements**

We will make every effort to make the meeting accessible to you. The meeting will usually be held in a wheelchair accessible venue with an induction hearing loop. We can provide the agenda or reports in large print, electronically (computer disk or by email), in Braille or on audio tape. Some formats will take longer than others so please give as much notice as possible (at least 48 hours for Braille or audio tape).

If you have any further access requirements such as parking close-by or a sign language interpreter then please let us know. Contact the Democracy Officer whose name and contact details are given on the order of business for the meeting.

Every effort will also be made to make information available in another language, either by providing translated information or an interpreter providing sufficient advance notice is given. Telephone York (01904) 551550 for this service.

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Yeteri kadar önceden haber verilmesi koşuluyla, bilgilerin terümesini hazırlatmak ya da bir tercüman bulmak için mümkün olan herşey yapılacaktır. Tel: (01904) 551 550

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#### **Holding the Executive to Account**

The majority of councillors are not appointed to the Executive (40 out of 47). Any 3 non-Executive councillors can 'call-in' an item of business from a published Executive (or Executive Member Decision Session) agenda. The Executive will still discuss the 'called in' business on the published date and will set out its views for consideration by a specially convened Scrutiny Management Committee (SMC). That SMC meeting will then make its recommendations to the next scheduled Executive meeting in the following week, where a final decision on the 'called-in' business will be made.

#### **Scrutiny Committees**

The purpose of all scrutiny and ad-hoc scrutiny committees appointed by the Council is to:

- Monitor the performance and effectiveness of services;
- Review existing policies and assist in the development of new ones, as necessary; and
- Monitor best value continuous service improvement plans

#### Who Gets Agenda and Reports for our Meetings?

- Councillors get copies of all agenda and reports for the committees to which they are appointed by the Council;
- Relevant Council Officers get copies of relevant agenda and reports for the committees which they report to;
- Public libraries get copies of **all** public agenda/reports.

City of York Council	Committee Minutes
MEETING	DECISION SESSION - EXECUTIVE LEADER
DATE	5 OCTOBER 2010
PRESENT	COUNCILLORS WALLER (EXECUTIVE MEMBER)

#### 12. DECLARATIONS OF INTEREST

The Executive Leader was invited to declare at this point in the meeting any personal or prejudicial interests he might have in the business on the agenda. He declared a personal non prejudicial interest as he is a School Governor at York High School and Westfield Primary School.

#### 13. MINUTES

RESOLVED: That the minutes of the last meeting of the Decision Session

of the Executive Leader, held on 7 September 2010 be approved and signed by the Executive Leader as a correct

Leader.

#### 14. PUBLIC PARTICIPATION

It was reported that there had been no registration to speak under the Council's Public Participation Scheme.

# 15. GOVERNMENT CONSULTATION ON THE FUTURE DIRECTION OF SKILLS POLICY

The Executive Leader considered a report that presented the Council's response to the Government's consultation "Skills for Sustainable Growth".

Officers gave an update and presented an updated consultation response which included comments from the 14-19 Manager, Learning City Partnerships, the Executive Leader and Cllr Runciman. The updated response has been attached to the agenda and the updates can be found in paragraphs 5, 8, 9, 11, 12, 28 and 29.

RESOLVED: That the recommended response to the Government's consultation on "Skill's for Sustainable Growth" be endorsed.

Reason: To support the learning city and thriving city strategic objectives as set out in the Sustainable Community Strategy.

Cllr Waller, Chair

[The meeting started at 4.15 pm and finished at 4.20 pm].

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#### **Decision Session - Executive Leader**

7 December 2010

Joint Report of the Director of Customer, Business and Support Services and the Director of City Strategy

### Broadband coverage in the City of York

#### **Summary**

- 1. This report seeks to provide an update on broadband infrastructure provision in the City of York and to set a strategic aim for businesses in the City to have broadband connections with speeds of at least 20Mbps by 2012. In setting this strategic objective, it is recognised that the Council will be mainly seeking to influence and facilitate the provision of this infrastructure by other organisations.
- 2. This report has a good strategic fit with the long term aspirations of the city in relation to all themes within the Sustainable Community Strategy, but particularly those in relation to Thriving City and Inclusive City.

#### **Background**

- 3. As part of its managed service contract with the City of York Council, Pinacl Solutions and one of their key partners H2O Networks (part of the i3 Group) started the work programme earlier in the year to establish a new dark fibre network around the city to provide core network services such as telephony and access to the Council's Systems and information across the city-wide Council's estate which including Schools, Libraries, Accommodation and Council offices as well as Sports Centres. This new network also has the ability to deliver other services including video conferencing, CCTV and a variety of Urban Traffic Management services.
- 4. In March this year, further discussions took place between the Council with Fibrecity Holdings Limited (also part of the i3 Group) to take forward a city-wide fibre optic network to which every premise (home and business) would be invited to opt in to have a direct 100Mbps connection. This proposal was considered by the Council's Executive who requested officers to review potential interest from other parties.
- The last Government outlined its proposed plans to ensure universal 2Mbps broadband to every household in the UK; clearly, there is a distinct competitive advantage to the City of York if businesses and residents are able to access faster broadband speeds substantially in excess of this target.

## Proposed broadband provision

6. Work is progressing well with the implementation of the Council's "dark fibre" network and as of November 12<sup>th</sup>, there were a total of 84 Council premises with direct access to fast broadband speeds with the intention that all premises, with access to this network by the end of January 2011. Discussions are continuing to take place as to how best to use the Council network for wider benefit.

- 7. The review of potential interest from other parties since March has provoked some response. Most notable, is the intention of BT to provide 46,000 homes in the York and Harrogate areas with super-fast broadband through a combination of fibre to premise and fibre to cabinet. Discussions have take place with BT to confirm the location and timing of provision within the City of York. Another network provider have also expressed an early interest in developing fast broadband infrastructure in more remote rural areas of the City. Again, this is being considered further with the company. Through the use of outstanding reserves from the former York and North Yorkshire Business Link company, NYnet are working on proposals to develop a number of "smart business parks" in York and North Yorkshire; this will include the Middlethorpe Business Park. The Council maintains a close working relationship with a key local provider, York Data Services, who supply networks to a considerable number of businesses in York. In addition, it is intended to continue to liaise with Fibrecity to see how they wish to take forward their proposals for a city-wide fibre optic network for all premises in York.
- 8. Therefore, there is the potential that the residents and business community within York could see a range of super-fast broadband provision becoming available if these early stage intentions become realised in the near future. The Council's role is to essentially enable and facilitate this provision, without itself making any direct investment and central to this will be understanding the exact location of the infrastructure, how businesses and residents can benefit from this, identifying any gaps in provision and working with other parties to address these gaps.
- 9. York has already been recognised in an independent survey as being one of the top 10 cities in the UK for broadband speeds, but this level of intended broadband infrastructure provision would provide a real competitive advantage for existing businesses and would help support the attraction of new investment to the city.

#### **Options**

8. The options are to work with one or a number of parties interested in the provision of superfast broadband in York. Given that the Council is effectively working in an enabling and facilitating way, it is recommended that the Council supports all initiatives to extend broadband provision where these are believed to be realistic and deliverable.

#### **Corporate Priorities**

9. The recommendation set out in this report support several elements of the Sustainable Community Strategy and the Council's Corporate Strategy. The provision of super fast broadband is of particular benefit in building competitive advantage to support local businesses in line with the Thriving City strategic objectives. Similarly, this provision and the opportunity it could provide in relation to direct service provision to homes and businesses will also be beneficial in relation to all other key strategic themes.

#### **Implications**

#### **Financial**

10. It is not intended that the Council will investment in further broadband infrastructure beyond its commitment at present to its own "dark fibre" network.

#### **Human Resources (HR)**

11. None directly from this report.

#### **Equalities**

12. This initiative will seek to address equalities issues, particularly through the option to connect all homes in the city, potentially addressing issues related to the "digital divide".

#### Legal

13. None directly from this report

#### **Crime and Disorder**

14. None directly from this report, although enhanced broadband provision could potentially to address crime and disorder issues through improved building security measures being available through service providers.

#### Information Technology (IT)

15. The proposal has a strong strategic fit with how the Council have secured and utilizing fibre network technologies to deliver existing services with the opportunities of expansion.

### **Property**

16. There are no direct property implications, although the outcome from the work may enhance the Council's commercial portfolio.

#### Risk management

17. At this stage there is limited risk as there is no direct Council funding required and the commitment being sought is to enable the provision of infrastructure by other parties, with the Council effectively being asked to give its endorsement to the development of any networks. The risks therefore relate to any concerns about damage to the Council's reputation for reasons such as a delay in delivery of the network or a lack of appropriate service providers taking advantage of this.

#### Recommendations

18. That the Leader requests that officers continue to work with other parties interested in providing super-fast broadband in the City where these proposals are believed to be realistic and deliverable, with an overall strategic objective for businesses being able to have broadband connections with speeds of at least 20Mbps by 2012.

Reason: To support the strategic objectives of the Sustainable Community Strategy and Corporate Strategy.

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**Contact Details** 

**Chief Officer Responsible for the report:** 

Director of City Strategy

Authors:

Roy Grant,

Ian Floyd Head of IT **Director of Resources** 

01904 551966

Bill Woolley Roger Ranson

Assistant Director, Economic Development and

Partnerships

01904 551614 **Report Approved** 

For further information please contact the author of the report

Wards affected - ALL

**Specialist implications officer** 

Financial: Patrick Looker, Finance Manager, 551633



#### **Decision Session - Executive Leader**

7 December 2010

Report of the Director of City Strategy

## "Job Connect Clifton" – a project to tackle worklessness

## **Summary**

- 1. Members have requested that officers consider ways of extending the successful work undertaken through the Kingsway West Action Project to other areas of disadvantage in the City.
- 2. This report sets out a proposal, with funding through the Regional Improvement and Efficiency Programme (RIEP), to tackle worklessness in Clifton the next area to be considered based upon the Index of Multiple Deprivation.

## **Background**

- 3. The Kingsway Project has been a small multi-agency action learning project aimed at improving the index of Multiple Deprivation score in one small area. An evaluation of this activity was reported to the Leaders decision making session in July this year. Through the Learning City Partnership, a range of partners have been working to develop proposals to connect local residents in Clifton to local job opportunities. An extensive programme was developed seeking funding from Yorkshire Forward, but due to in-year cutbacks, Yorkshire Forward have not been in a position to agree a contract to deliver this programme.
  - 4. Having raised a commitment among partners and expectations within the area, a more focused and time limited approach has been adopted with support from the RIEP programme. This will target three specific priority groups in the area: lone parents; older age residents over 50; and mental health clients. The overall aim will be to connect local residents in these priority groups with local job opportunities. A multi-agency approach will be adopted to support these priority groups overseen by the Learning City Partnership. The project brief is attached as an annex to this report. A key outcome from this multi-agency programme will be to measure the economic and social return on the RIEP investment; this will also help to examine the potential to lever in additional funding to help sustain activities in the draft programme.

#### Consultation

5. Local consultation has taken place around this programme with groups in Clifton. A range of partner organisations have also been consulted and are actively engaged, particularly through the Learning City Partnership. Through the Learning City partnership there has been engagement with local primary and secondary schools.

## **Options**

- 6. Ward level statistics often hide neighbourhood problems. The evaluation of the Kingsway West project highlighted that the basic principle of tackling IMD issues in a small area with partnership working is worthwhile. Members, with partner organisations, may wish to discuss if they want to continue and/or expand this approach to other areas.
- 7. In Clifton, there now seems little opportunity to seek funding for a more expansive approach to supporting local residents into work. The option of a more targeted approach, focussed on particular priority groups, is recommended as the best way of drawing down external funding.

## **Corporate Priorities**

8. The "Job Connect Clifton" Project supports a number of corporate priorities,

**Healthy City** 

**Inclusive City** 

Learning City

Safer City

**Thriving City** 

and supports the development of the Effective Organisation.

It will actively support the "One City" strategy for York in seeking to address fairness and inclusion issues through tackling worklessness and financial inclusion in a specific disadvantaged community. This will link to the Sustainable Community Strategy through the Learning City Partnership.

## **Implications**

- 9. This report has the following implications:
  - **Financial:** This programme is fully funded through sources external to the Council, namely the RIEP.
  - Human Resources (HR): There are no HR implications for the Council.
  - Equalities: It will actively support the "One City" strategy for York in seeking to address fairness and inclusion issues through tackling worklessness and financial inclusion in a specific disadvantaged community.

- Legal: There are no legal implications for the Council.
- **Crime and Disorder:** There are no Crime and Disorder implications for the Council.
- Information Technology (IT): There are no IT implications for the Council.
- **Property:** There are no property implications for the Council.

• Other: Nil

## **Risk Management**

10. In compliance with the Council's risk management strategy, there are no risks associated with this report.

#### Recommendations

11. That the Leader endorses the "Job Connect Clifton" project to support local residents from specific priority groups into work.

Reason: To address fairness and inclusion issues in the City through a targeted approach to worklessness in a specific disadvantaged community.

#### **Contact Details**

**Annexes** 

Annexe 1 – Project Brief

Author: Roger Ranson,	Chief Officer Responsible for the report: Bill Woolley	
Assistant Director – Economy and Asset Management, Directorate of City Strategy,	Director of City Strategy and Direct	eputy Chief
Tel: (01904) 551614	Report Approved	23 November 2010
Specialist Implications Officer(s	s)	
There are no specialist officer imp	olications.	
Wards Affected:		All 🔽
For further information please contact	t the author of the report.	

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## Annex 1

# **PROJECT BRIEF**



Section 1 Project Overview					
Project Title	•				
	As part of the wider 'One City – Clifton Community Action Programme'				
Lead	Sub-Region: York & North Yorkshire				
Authority/Partner/ Sub Region	Lead Authority & Accountable Body: City of York Council				
	Lead Delivery Partnership: Learning City York (accountable to the York Without Walls Local Strategic Partnership and responsible for developing and co-ordinating this multiagency programme with city-wide partners)				
Lead Officer	Name: Roger Ranson				
Contact Details	Address: Assistant Director, Economic Development City of York Council, 9 St Leonards Place, York Telephone: 01904 551 614				
	Email: Roger.ranson@york.gov.uk				
Partners Involved/	Core Partners:				
Beneficiaries	<ul> <li>Learning City York (Strategic Programme Management)</li> <li>Economic Development Unit (City of York Council – Contractual Management &amp; Operational Co-ordination)</li> <li>Communities and Neighbourhoods (City of York Council)</li> </ul>				
	- Future Prospects				
	- York CVS (Volunteer Centre)				
	- Job Centre Plus				
	- Local Employers via York Economic Partnership				
	- York College				
	Beneficiaries:  - Workless adults (in particular, lone parents, older age 50+ and mental heal clients)  - Families				
	- 14-19 year olds (in particular 16-18 year olds that are NEET)				
Project Description	<b>The Clifton neighbourhood</b> has the 2 <sup>nd</sup> and 4 <sup>th</sup> most deprived SOAs in York (both falling within the 20% most deprived in England), and higher concentrations of the longer term unemployed, those on health related benefits, lone parents, those who are inactive, NEET, those with lower level skills and groups of people who are most excluded or at risk of exclusion (i.e. those with mental health issues, learning difficulties/disabilities and from BME communities).				
Working as a multi-agency delivery team from the statutory, voluntary and the 'One City – Clifton Community Action Programme' is seeking residents to facilitate transformation change for adult individuals and deprived neighbourhood, at Super Output Level, that is characterised by lintergenerational worklessness and multiple barriers to work.  The Job Connect in Clifton campaign (as part of this overall comprogramme) is seeking to engage with residents at a grass-roots leunderstand the needs and priorities of moving adults closer to and back empower and support three priority groups to take responsibility for their into work.					

#### Annex 1

The model of working collaboratively with residents to fill gaps and avoid duplications in services, builds on the success of learning from other local authorities who have initiated an Intensive Neighbourhood Management approach at Super Output Area Level e.g.: Rotherham and Leeds, as well as a York 12-month pilot action programme (November 2008 – November 2009) in the Kingsway West SOA in the Westfield Ward which continues to be placed in the top 10% most deprived areas in England.

Note: It is intended that mental health clients will be supported by the already approved Job Connect programme to be delivered by Future Prospects and lone parents and the older age clients 50+ will be supported through additional RIEP funding as outlined below. All strands of activity will be monitored, reviewed and assessed through the Learning City Skills for Employability and Economic Inclusion Group that reports into the Learning City Board and wider Local Strategic Partnership.

There will be 5 strands of activity to the 6-month 'Job Connect in Clifton' programme:

- Grass-roots engagement, consultation and communication with adults and families in the two most deprived SOAs of the Clifton Ward (circa 750 households in each); to better understand their needs and priorities, including perceptions of and barriers to work, volunteering and self employment.
- 2. Specialist Outreach 1-2-1 Advisers to support individuals back into learning, volunteering, work and self employment:
  - a Future Prospects outreach Learning & Work Adviser will 'door knock', take referrals from other community based agencies and provide drop-in Job Club sessions at the Children's Centre in order to develop Personal Development Plans for individual clients, link & sign-post to existing employability / volunteering programmes; support with job search & applications and provide at home mentoring support both before & post a successful job outcome
  - ➤ a York CVS Volunteer Adviser will be based at the Children's Centre 1 day a week to work with the Learning & Work Adviser to set up volunteering tasters and broker supported placements (it is hoped that we can align support from the Regional Yorkshire & Humber programme to support those aged 50+, albeit this programme does not cite York as a target area)

**Note:** This 1-2-1 specialist outreach support will be in addition to the Future Prospects Work Adviser working with mental health clients on the 'Job Connect' programme

- 3. **Formation of a Clifton Job Club** (run by Future Prospects and JCP) that will provide:
  - programme of employability, skills assessment, IT and confidence building workshops, with a particular focus on sessions for lone parents and older age 50+
  - mentoring / peer support sessions
  - Community Development Training from City of York Council Communities and Neighbourhoods Team to help shape activity and develop a group of community learning & work champions
- 4. Options and Opportunities Event / Discovery Week in February 2011:
  - supported by local employers, agencies and a pool of local role models
  - the opportunity to 'do it, try it, apply for it'; targeting 16-19 year olds, as well as lone parents, older age and mental health clients
- 5. Evaluation, Impact Assessment & Sustainable Community Development Plan
  - To include both quantitative & qualitative impact measures for individuals, families / households and stakeholders (service providers & agencies) related directly back to the primary objectives of the programme and emerging targets and measures for the specific neighbourhood
  - Impact assessment will also seek to pilot a model to calculate a social

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- return on investment for supporting individuals and families into employment, as well as the impact on emerging anti-child poverty measures
- Sustainable Community Development Plan (worked up through a facilitated workshop between the Job Club, existing residents association and agencies) will assume no working budget post end March 2011 and will seek to align multi-agency mainstream services to deliver priorities, fill gaps and avoid duplication

In summary, and in line with the emerging 'One City Strategy for Communities and Neighbourhoods in York':

"This Community Action Programme will test a model that draws data, information and local opinion together to give us greater understanding of the strengths and aspirations of local communities and the challenges they face. It will provide the opportunity to shape engagement and encourage participation in ways that are relevant to the area. It will draw partners together at a local level to focus support and services that respond to local need and provide the mechanism for focussing delivery of mainstream services at a ward and super output level."

#### Project Key Objectives/ outcomes

#### **Primary Objectives:**

- To reduce worklessness (particularly amongst lone parents, older age 50+ residents and mental health clients)
- To tackle the embedded intergenerational culture of worklessness
- To raise aspirations and a better understanding of the labour market opportunities (including volunteering and self employment) and support available
- To pilot a model to calculate the social cost benefits of supporting individuals and families into employment

#### **Primary Outcomes:**

- 100 adults supported
- 30 adults referred into accredited training
- 12 adults referred into non-accredited training and other programmes
- 12 adults progress into volunteering
- 15 adults getting jobs
- Other measures to assess impact on culture of worklessness and aspirations

#### Section 2 Finance

Total Project Costs	Please provide a total cost for the project including an indication of non-financial resources i.e. officer time:				
	External Costs (Additional)	Internal Cost (Authority In-Kind			
£15k in addition	,	Contribution)			
to the circa £17k for the Future	From City of York Council:				
Prospects Job	Contract Management				
Connect programme		<ul> <li>Steering Group (secretariat / organisation)</li> </ul>			
working with mental health clients		Task & Finish Implementation			

Funding Required (£15k)	From Y&H RIEP: £15k	Partner In-kind Contributions:
,	Household, resident, local employer     & stakeholder research, consultation,     evaluation to establish issues and	
	priorities for improvement and support, and track progress against agreed key	

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performance indicators - £3k

- Outreach Learning & Work Adviser (additional 2 days a week from Future Prospects, matched by 3 days in-kind from Future Prospects) - £5.5k
- Volunteer Broker (1 day a week from York CVS) - £3k
- Clifton Job Club formation, delivery of Community Development Training for participants & on-going venue and refreshments for meetings every 2 weeks- £1k
- Options & Opportunities Discovery Week - £2k
- Childcare & Transport £200
- Marketing materials £300

- Outreach Learning & Work Adviser (3 days a week from Future Prospects to make this a FTE) - £7.5k
- JCP Peripatetic Adviser (1 day a week at the local Children's Centre)
- Employability & confidence building workshops / training sessions for individuals provided by
  - Future Prospects
  - ESF WorkAge Programme for 50+ (delivered by York College)
- Employers (pool of role models to support events, interview workshops, tours of premises etc)

#### Section 3 Project Management

- Accountable Body for contract & contract management = City of York Council, Economic Development Unit
- Strategic Steering Group = Learning City York Skills for Employability & Economic Inclusion Group will oversee and monitor both strands of the Clifton Job Connect Programme ie: the Future Prospects 'Job Connect' programme with mental health clients and the additional activity to support lone parents & those 50+. The group is chaired by Learning City Partnership Manager and is accountable to the Learning City Board and thereafter the Local Strategic Partnership.
- Scrutiny, Reporting, Data Sharing = to Learning City Board & thereafter to the 'Without Walls' LSP Executive Delivery Board and shared with Inclusive York and Thriving City themed Partnerships

17.				
Key action/task			arget Date	
•	Initial research & consultation with households & individuals	•	September 2010	
•	Stakeholder 'Task & Finish' Implementation Group set up (meet every two weeks and reports to the Learning City Programme Steering Group)	•	September	
•	Publicity material produced and delivered / visible in community	•	September +	
•	Formation of residents association and community development training (meet every two weeks)	•	October	
•	Results of household survey, on-going resident consultation and business survey shared with residents association & stakeholders group	•	October	
•	On-going programme of employability skills & confidence building workshops – including those targeting lone parents & older age 50+	•	October / November onwards	
•	Clifton specific high profile event / activity during York Business Week	•	November February 2011	
•	Options and Opportunities Event / Discovery Week Closing household survey & evaluation	•	March	
	Locality based Dissemination, Celebration & forward planning event between	•	March	
	local residents and agencies/ stakeholders		April	
•	Final evaluation report	_	лрш	
Οι	Output/deliverable		arget Date	
•	Learning, Work & Benefits Adviser starts work with individuals in the locality	•	September +	

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•	Volunteering Adviser starts drop-in session at Children's Centre	•	September +
•	See other actions / deliverables above	•	October
•	1 <sup>st</sup> monitoring report for activity and outcomes to end September (for GO & York	•	13 October
	Local Strategic Partnership)		19 January
•	2 <sup>nd</sup> monitoring report for activity and outcome to end December (as above)		April (TBC)
•	Final evaluation for activity, impact and outcomes to end March (as above)	•	April (100)

Julia Massey Learning City York | Partnership Manager September 27 2010 This page is intentionally left blank